

## Leeds United BUILD A TEAM BUILD A DREAM



## **CLUB PERFORMANCE CYCLE**



"Shoot for the moon. Even if you miss it, you will land among the stars"



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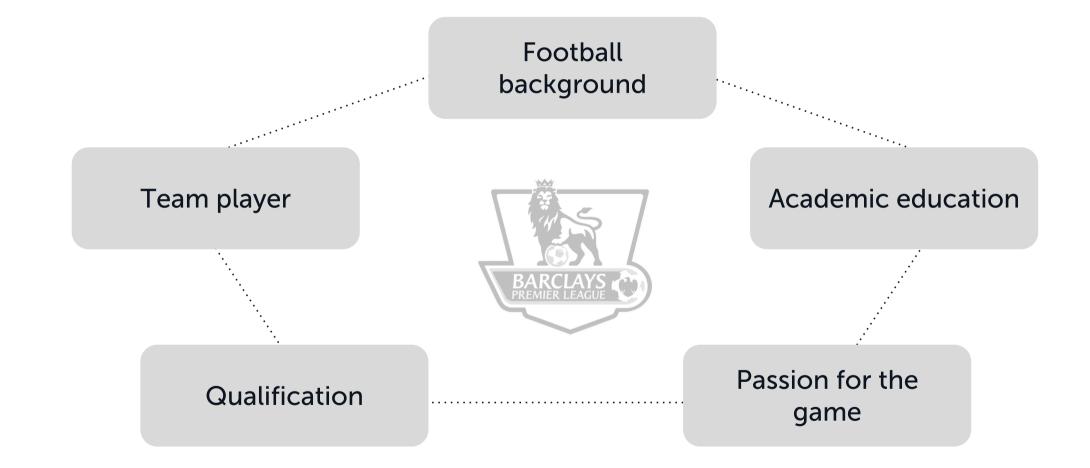
# QUALITIES WORK IN FOOTBALL





## 01 QUALITIES WORK IN FOOTBALL





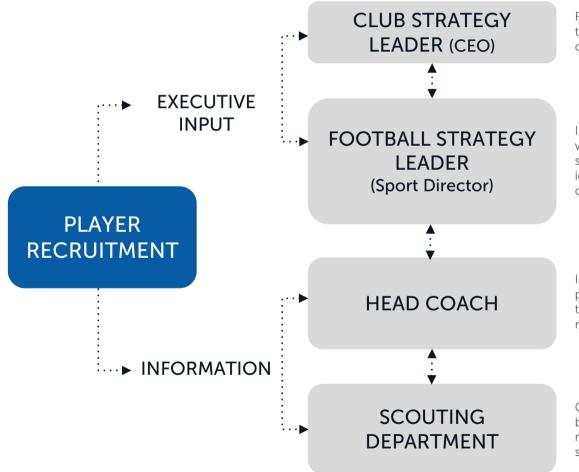
# PLAYER RECRUITMENT





## 02 PLAYER RECRUITMENT





Formulate the overall strategy of the club, which will influence the transfer policy; ensure that the various operational tasks involved in completing transfers are delegated and completed; verify that an economic rationale for transfers is in the place at the club.

Implement the transfer policy of the club by identifying the markets in which the club will be active and establishing the selection criteria used by the club; analyze existing squad strengths and weaknesses together with the head coach; facilitate transfers by identifying the specific transfer targets on which the club intends to focus through to contact and negotiation with targets, clubs and other stakeholders.

Identify positions within the squad that may require strengthening; develop existing players within the squad to maximize their performance and increase value; validate transfer targets identified by the Scouting Department and selected by the club management.

Collect data on potential targets from markets identified by the club, based on criteria set by the club; disseminate gathered information within the club between key decision makers; provide facts on player recruitment made by the club in order to maximize the success rate of transfers.

## **03 SPORTING DIRECTOR SKILLS**



 Extensive knowledge of football and football mechanisms at the high level
Academic educational qualifications Mental strength Mental strength 
Ability to handle themselves in public 
Resilience and durability 
Ability to inject confidence and lead 
Bravery and ability to make decisions

## 03 GLOBAL TASK / CEO





CEO

- O Develop the overall club vision and strategy.
- Find and appoint managers for the football and business sides of the club.
- Take final decisions balancing football and business.
- Be intelligent enough to understand the specificities of football.
- O Build management team and construct the desired structure.
- Create political and economic value for the club from the top position.
- Maintain strength of direction through discipline and purpose in a volatile environment.
- O Build a platform for sustainable on-field success.
- O Define and represent the values that are also shared by fan base and other stakeholders.
- Influence the club ownership to understand the club, its fans and other stakeholders.
- Act as a liaison between owners, fans and other stakeholders.

## 03 SPORT TASKS / SPORTING DIRECTOR





- O Develop the football policy.
- Identify and recommend a head coach to work with the team.
- Provide technical expertise in player recruitment.
- Oversee the youth academy.
- Implement succession planning on the sporting side.



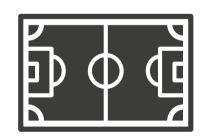
## 03 TASK / HEAD COACH





- Organizing training sessions, set up squad for matches.
- Tactics instructions and technical preparation.
- Select assistant sports staff.









## 04 RECRUITMENT





Receive technical recommendations from head coach to formulate relevant recruitment criteria

 $\star$  Identify potential candidates based on the relevant criteria  $\star$ 

 $\bigstar$  Examine financial and political ramifications for the club of recruiting specific  $\bigstar$  candidates

★ ¡Never allow the scouting department to offer only one option! ★









## **TIMELINE SCOUTING**







## **PRIORITIZING MARKETS**

TRANSFORM INFORMATION INTO KNOWLEDGE

## THREE LEVEL THE COMPETITIONS

## CLASS A

Eredivisie Holland, Belgium, Ligue 1\*, Ligue 2, Premier League\*, Championship, League One, League Two, Portugal\*, 2<sup>nd</sup> Portugal, Serie A\*, Serie B, Bundesliga 1\*, Bundesliga 2, La Liga\*, La Liga 2, Norway, Allsvenskan, Premiership Scotland, Switzerland, Bundesliga Austria, Czech Republic, Poland, Denmark, B team of Champions League Clubs. (\*selected teams)

### CLASS **B**

#### Second Teams in big clubs

Argentina, Brasil, Colombia, Romania, Paraguay, Russia, Ecuador, Bulgaria, Ukraine, Serbia, Chile, Hungary, Mexico, Turkey, Israel, Slovenia, Cyprus, USA, Japan, Greece, Uruguay, Croatia.

## CLASS C

Finland, Latvia, Venezuela, Iceland, Belarus, Lithuania, Georgia, Bolivia, Costa Rica, Peru.

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# A LEAGUES

We got to see 50 games each matchday

Monthly meetings to discuss names and design our Best XI (selected players)

Planning live football

Using journalistic resources of other matches (see notes Press, Best XI, top scorers, youths in the lines up, etc...)

Watch highlights the rest of the matches

Whenever a player selected, lose a little while to get the most information: agent, end of contract, loaned player or property, etc...



# GENERAL GUIDELINES





# COMMON PRIORITIES

 $\star$  Players end of contract and one year more  $\star$ 

★ Holistic knowledge of the tournaments "under" around the world ★

★ Priority European under 21, 19 and 17 ★

✤ Priority World Cup under 20 and 17 ★

 $\star$  Holistic knowledge of the under national teams of England  $\star$ 





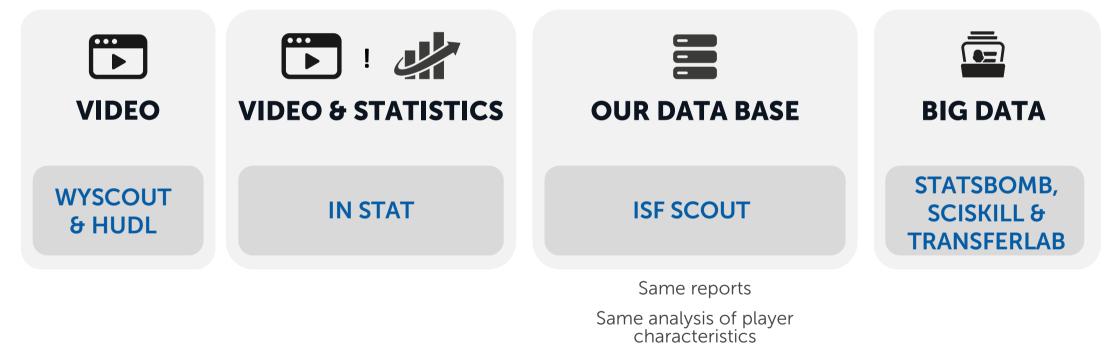


### **\*** TECHNICAL **\* \*** PHYSICAL **\* \*** TRANSITION **\* \*** PSYCHOLOGICAL **\***





# 



Same notebooks

## 07 PSYCOLOGICAL ANALYIS



# **STEPS TO FOLLOW**

★ Ask for references: coaches, colleagues ... ★

- ★ Search for interviews, news archive ★
  - ★ New source: social networks ★

## **NOTHING INSURES NOTHING**



## 10 DEVELOPMENT & SUCCESS



## KEY FACTORS LEADING TO SUCCESS IN FOOTBALL





## **THANK YOU**

VICTOR ORTA